

# Changing the Narrative of Public Health Communication





# The Challenge

# Let's lose the invisibility rhetoric



The public health system is pretty invisible if it's working well. It's the dog-that-doesn't-bark agency.

Success in public health ... is often invisible—we don't notice until the system breaks down.

When public health is working, nothing happens; people don't get sick or hurt or die, and in a way, public health, at its very best, is invisible.

*(1) Former Maryland health secretary Joshua Sharfstein; (2) former NYC health commissioner Dave Chokshi; (3) University of Michigan Population Health podcast*

# About BCHC

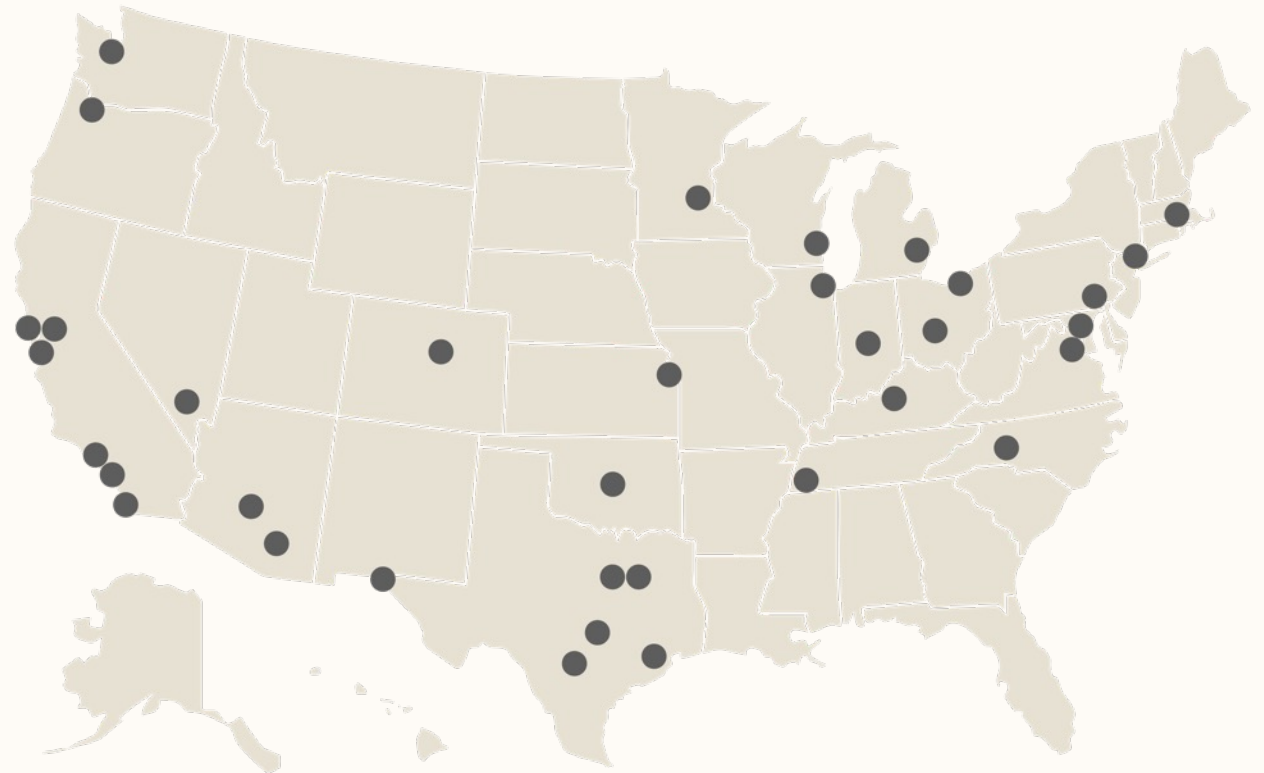
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*35 member jurisdictions, serving more than 61 million, or 1 in 5, Americans*

Austin  
Baltimore  
Boston  
Charlotte (Mecklenburg Co)  
Chicago  
Cleveland  
Columbus  
Dallas (Co)  
Denver  
Detroit  
El Paso  
Fort Worth (Tarrant Co)  
Houston  
Indianapolis (Marion Co)  
Kansas City  
Las Vegas (Southern NV Hth Dist)  
Long Beach  
Los Angeles (Co)

Louisville  
Memphis (Shelby Co)  
Milwaukee  
Minneapolis  
New York City  
Oakland (Alameda Co)  
Oklahoma City (OKC-Co)  
Philadelphia  
Phoenix (Maricopa Co)  
Portland (Multnomah Co)  
San Antonio  
San Diego (Co)  
San Francisco  
San Jose (Santa Clara Co)  
Seattle (Seattle-King Co)  
Tucson (Pima Co)  
Washington, D.C.



# What we do

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## Urban PH Challenges

- Equity / structural racism
- Community safety / violence prevention
- Substance use disorder
- Infectious disease

## Workforce

- Federal resources to support locals
- Pipeline/training
- Research: PH WINS, Epi Capacity Assessment



## Urban Health Agenda

- Vision document
- Webinar series

## Infrastructure

- “Post”-COVID public health ecosystem
- Sustained federal funds
- Data systems, city-level data





# The Study





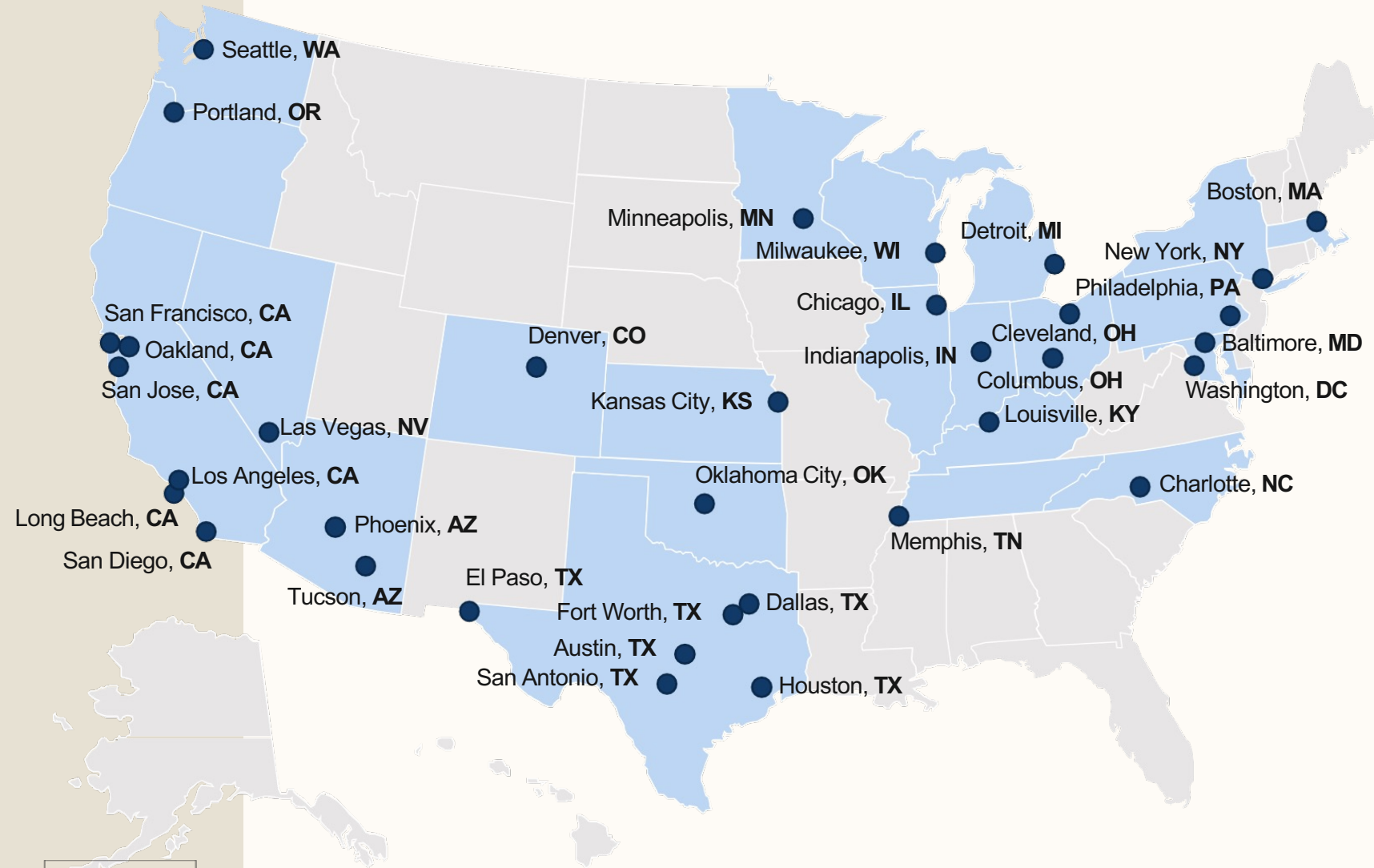
# Goal

Give public health leaders tested language to help persuade engaged voters and policymakers that governmental public health is an important and trusted partner in building health equitably in your communities.



# Methodology

- **Two focus groups** with white centrist and Black residents living in Philadelphia, March 2023
- **Two online discussion boards** with white center-right and Black and Hispanic residents living in BCHC's 35 member cities, March 2023
- **Online survey** of 1,006 "policy influencers" (news-attentive, civically engaged voters) in BCHC's 35 member cities, May 2023
  - Includes oversamples of Black and Hispanic policy influencers







# The Recommendations (A Preview)

# Prior research on framing

## Related study from RWJF

*Structural Racism and Health: Messages to Inspire Broader Understanding and Action* (March 2023)

- RWJF's study focused on a related goal: how to move persuadable people to see the connection between structural racism and health.
- Format that worked with this audience:
  - Start with a shared, values-based ideal;
  - Move into positive vision (*change is possible*) and a problem statement rooted in specific place (consider incl. race & class);
  - End with call to action and unity statement.





1

**Start with a shared value**

# Lead with values, not problems

## Why Framing Matters: A Review of the Basics

Tracy Wareing Evans, President & CEO, American Public Human Services Assn



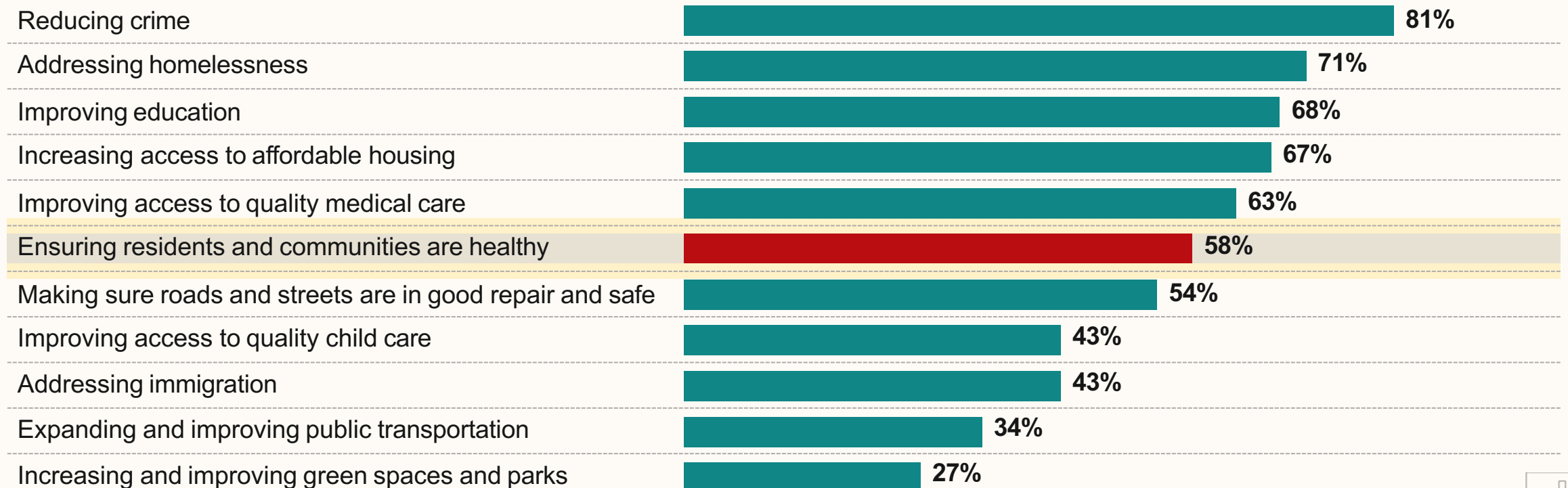
To create a well-designed frame, we need to start by setting up **what is at stake and why it matters**. We need to help our audience see themselves in the issue by connecting them to a shared value. For example, ... Americans want to hear what can be done—and we are more open to understanding issues when we believe something can be done. We need to avoid the stories of urgency and ‘doom and gloom.’”

*\* Also see studies from [FrameWorks Institute/de Beaumont Foundation](#); [Berkeley Media Studies Group](#); [Race Class Narrative Action](#);*



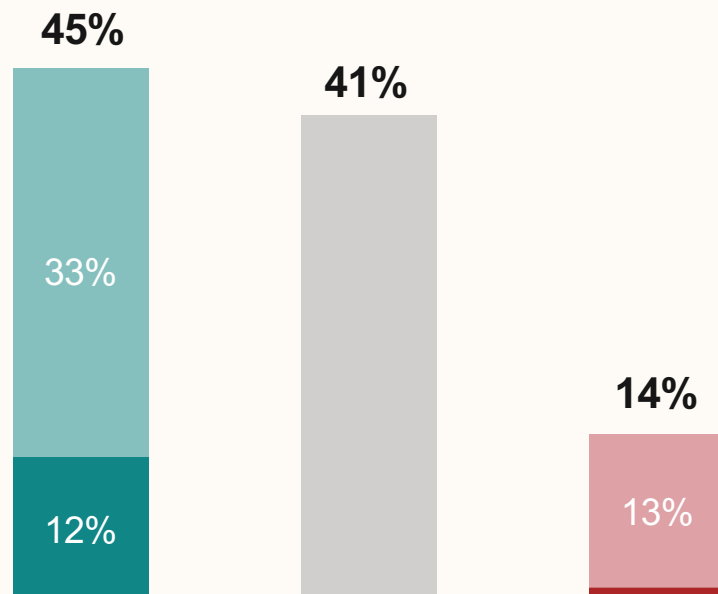
# Reducing crime and addressing homelessness are the largest priorities for policy influencers. Traditional public health investments are a second-tier concern.

*This issue should be a TOP PRIORITY for the city I live in to address.*

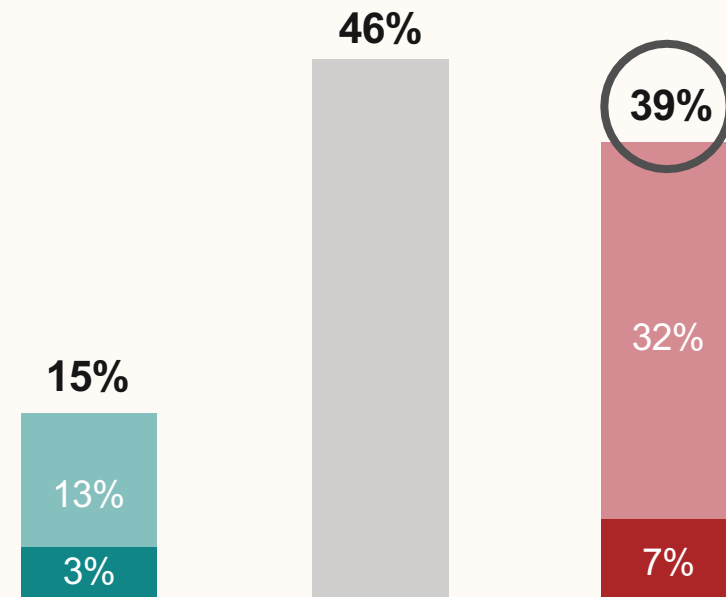


# One reason policy influencers see a need for public health investments: they see a wide gap between the health of their families and the people in their city.

*Self-rated health of members of household*



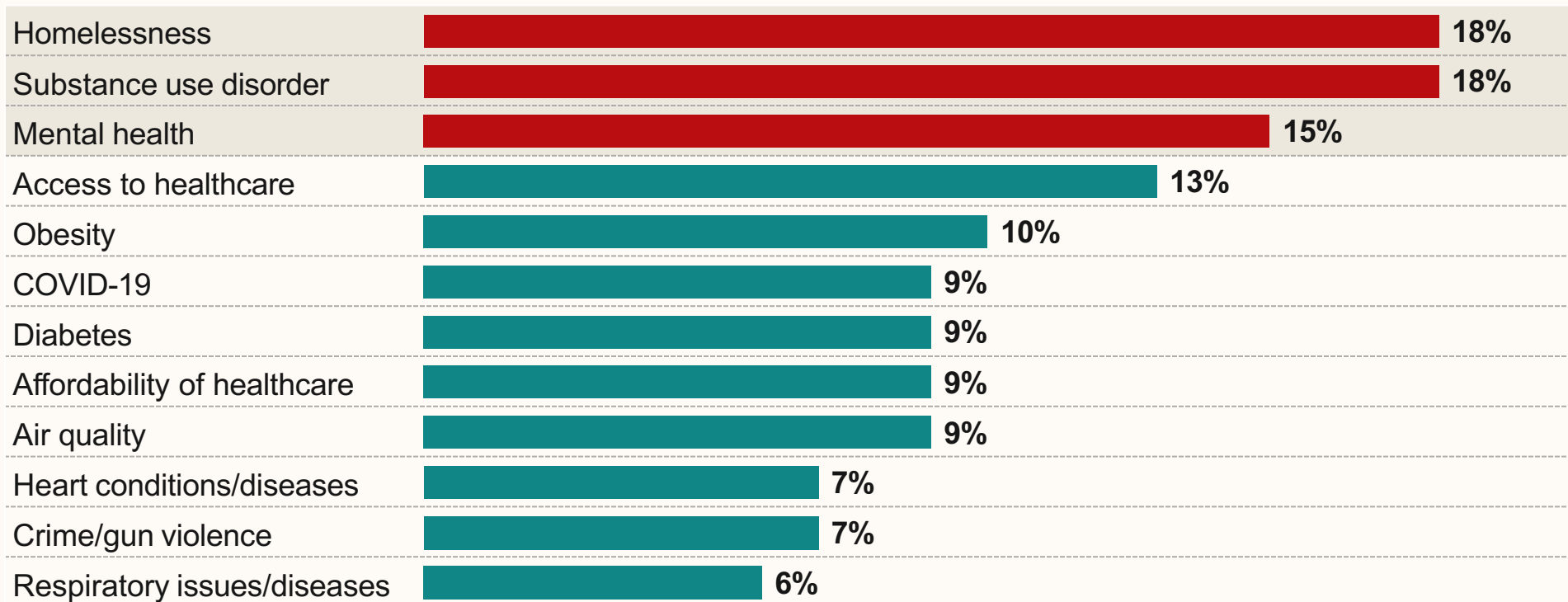
*Self-rated health of the people in their city*



Excellent health    Very good health    Good health    Fair health    Poor health

# In their own words, homelessness, substance use disorder, and mental health are the most important *health-related* issues to address.

*What are the most important health-related issues to address and improve in your city? (Open-ended)*



# Health priorities vary somewhat by region.

*What are the most important health-related issues to address and improve in your city? (Open-ended)*

|                             | Northeast % | Midwest % | Texas % | Rest of south % | California % | Rest of west % |
|-----------------------------|-------------|-----------|---------|-----------------|--------------|----------------|
| Homelessness                | 18          | 7         | 16      | 13              | 33           | 24             |
| Substance use disorder      | 26          | 11        | 8       | 21              | 15           | 28             |
| Mental health               | 20          | 16        | 14      | 12              | 13           | 12             |
| Access to healthcare        | 12          | 14        | 17      | 9               | 12           | 10             |
| Obesity                     | 5           | 14        | 18      | 18              | 4            | 4              |
| COVID-19                    | 11          | 8         | 7       | 12              | 12           | 8              |
| Diabetes                    | 10          | 8         | 17      | 6               | 8            | 3              |
| Affordability of healthcare | 8           | 8         | 12      | 12              | 8            | 7              |
| Air quality                 | 8           | 7         | 8       | 6               | 11           | 12             |
| Heart conditions/diseases   | 10          | 10        | 8       | 9               | 1            | 3              |
| Crime/gun violence          | 12          | 9         | 2       | 10              | 3            | 6              |
| Respiratory issues/diseases | 4           | 6         | 4       | 5               | 7            | 9              |

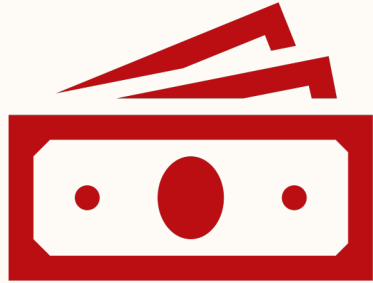




**2**

**Move into a positive vision & problem statement rooted in specifics of place, race, class**

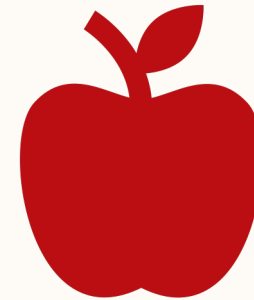
A few specific social determinants of health stand out were seen as especially important.



Livable  
wage



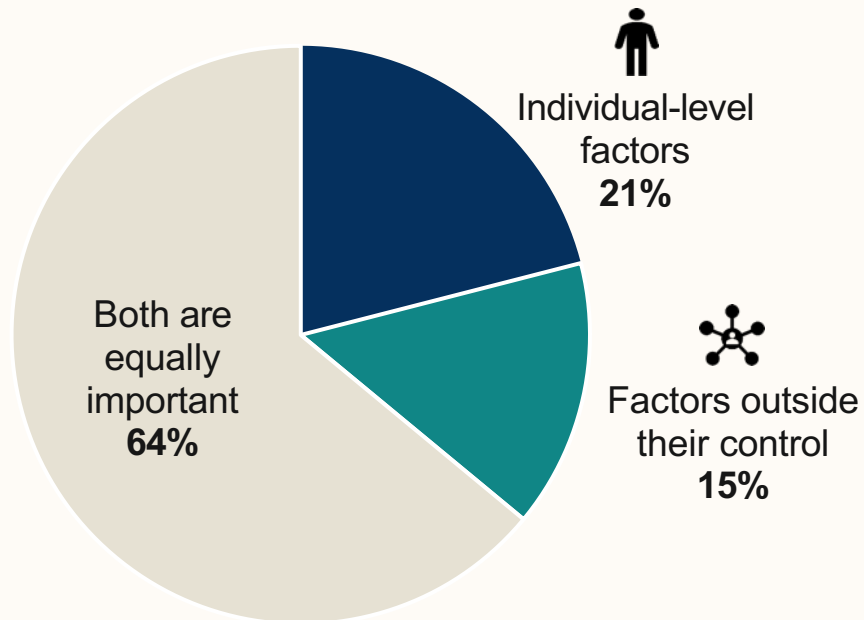
Safe,  
affordable  
housing



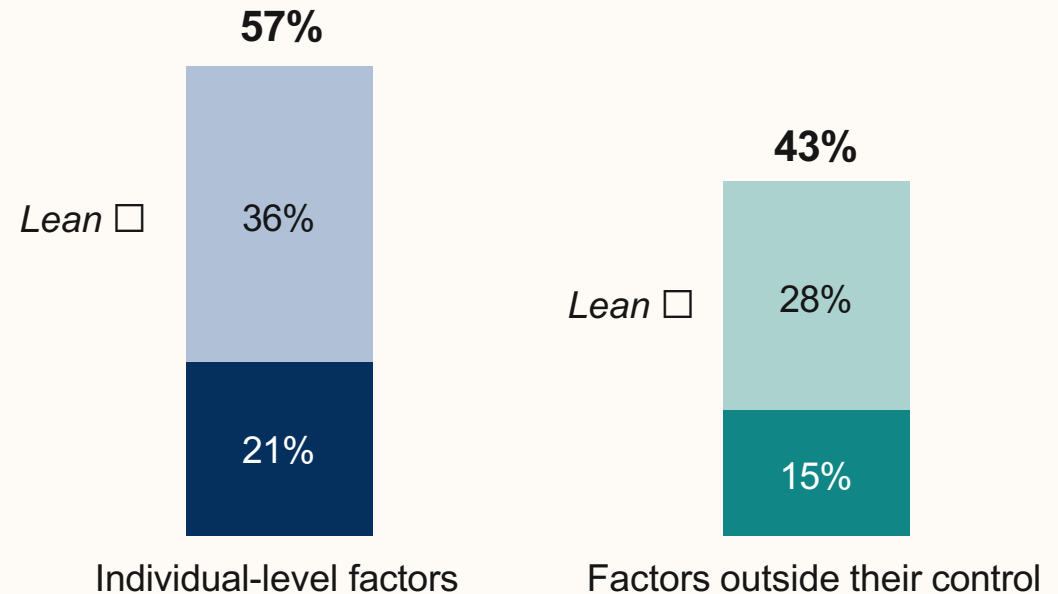
Healthy  
food

# Most policy influencers think people's health is affected by both individual-level factors and factors outside their control. When pushed, individual-level factors are given more weight.

What affects people's health more?



If you had to pick a side, what affects people's health more?



\* Question included examples: Individual-level factors included genetics, family history, and lifestyle and personal choices. Factors outside of their control included what part of the city they live in and income level.

## Qualitative Findings

Local examples helped move conversations from individual- to community-level discussions of health.



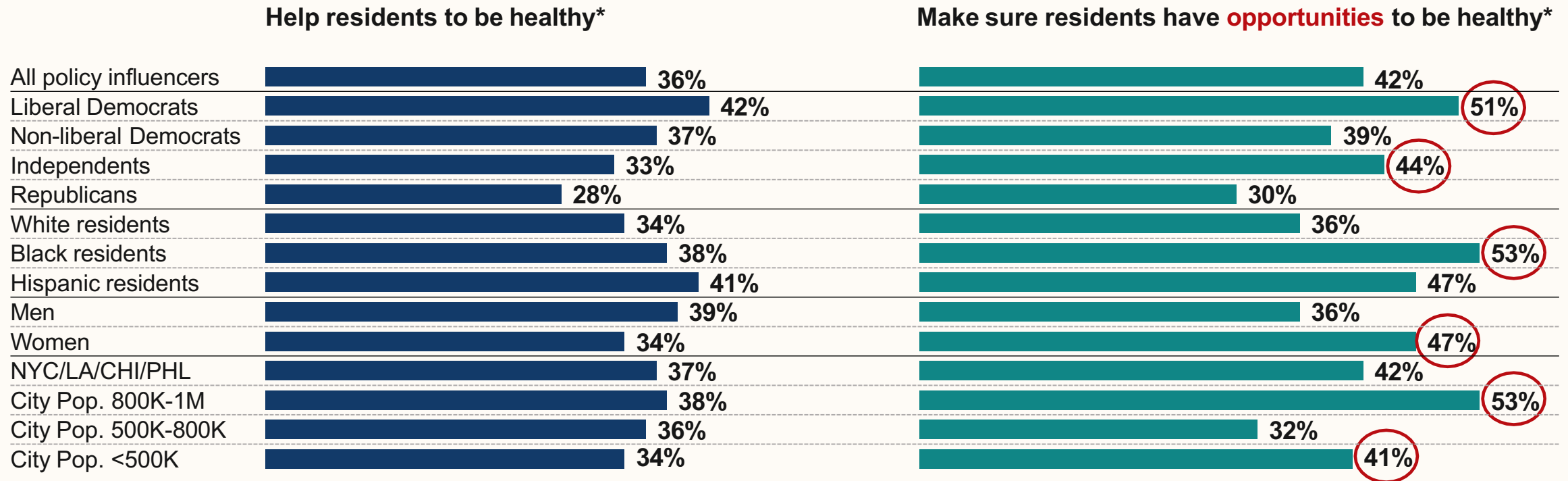
“About 30 minutes east of Houston there is a city called Pasadena, just driving through there you can feel the air quality change for the worse. Being that close to Houston, I'm sure that pollution travels to us.”

**—Hispanic Woman,  
Houston, Republican**



# Shifting to an “empowerment” framing can increase their perception that city government has responsibility in the health realm.

*The city government should have A LOT OF RESPONSIBILITY to...*





\* Each asked of half the respondents.

# Fiscal responsibility/prevention and quality of life arguments resonate with these audiences.

| <i>This is a VERY CONVINCING REASON for city leaders to invest in public health:</i> |   | All policy influencers % | Movers % |
|--|---|--------------------------|----------|
| <b>Fiscal Responsibility / Prevention</b>  | One reason the U.S. spends so much on health care is that we spend so little on preventing health problems before they start. We have one of the lowest life expectancies in the world and huge disparities across race, ethnicity, and income. We can reduce health care costs by investing in things like livable wages, healthy food access, and other things that will help prevent many health problems from occurring in the first place. | 49                       | 59       |
| <b>Quality of Life</b>   | Everyone wants their city to be a healthy, thriving city. We don't want to have to choose between clean air, good education, affordable housing, and access to quality food—and we shouldn't have to choose. We need all these things in order to have the best possible quality of life for our families and our neighbors, and everyone in the city needs and deserves them. The city must make investments to ensure we have them.           | 44                       | 58       |

# The fiscal responsibility message resonates with a different audience than the quality-of-life message.

| <i>Selected as TWO Most Important Reasons:</i> |  Fiscal Responsibility/<br>Prevention % |  Quality of Life % |
|--|---|---|
| All policy influencers                         | 46  | 44  |
| Liberal Democrats                              | 52  | 43  |
| Non-liberal Democrats                          | 42  | 50  |
| Independents                                   | 37  | 45  |
| Republicans                                    | 45  | 39  |
| White residents                                | 48  | 42  |
| Black residents                                | 43  | 42  |
| Hispanic residents                             | 43  | 47  |
| 18-34  | 45  | 38  |
| 35-49  | 43  | 49  |
| 50-64  | 45  | 44  |
| 65+  | 50  | 44  |
| HS/less  | 34  | 46  |
| Some college                                   | 46  | 42  |
| College  | 47  | 44  |
| Post Grad                                      | 55  | 45  |
| NYC/LA/CHI/PHL                                 | 50  | 44  |
| City Pop. 800K-1M                              | 40  | 46  |
| City Pop. 500K-800K                            | 48  | 41  |
| City Pop. <500K                                | 46  | 44  |

## Qualitative Findings

White influencers thought income-based health disparities were a greater priority than racism-based health disparities.

Black and Hispanic influencers saw these as interrelated.



I think catering to a specific group of people, other than low-income persons as a whole, creates **divisiveness and bias**.

—**White Woman, Columbus, Independent**

I think the bigger topic would be to bring it to **everyone instead of concentrating on one group over another**. Being able to make sure that everyone gets their share is better, in the long run, than trying to catch people up while focusing on others.

—**Boston, Hispanic Man, Independent**



**But when we framed racial health inequities through an empowerment message – *people created the issue, people can fix it* – policy influencers showed more support.**

Racial health inequities are a result of social and economic systems that have been **made by people, and therefore can be changed by people as well.** Addressing racial health inequities will require examining and addressing the root causes of these disparities, including unequal access to health care and distribution of resources. But by acknowledging that these inequities are **manmade and fixable**, we can begin to take the necessary steps to create a more fair and just society.

**57%**

**chose this as the best case for addressing racial health inequities (top vote getter)**



**3**

**End with a call to action  
& unity statement**



# Conclusion & Next Steps

# Key takeaways

- Policy influencers see the need to invest in public health and would like to see city governments do more to address public health issues.
  - They see **homelessness, substance use disorder, and mental health** as the most important health-related issues to address in big cities. Influencers view poor mental health as both the *result* and *cause* of many health and non-health issue priorities.
  - When promoting public health investments, messaging should emphasize **fiscal savings, prevention, and quality-of-life** benefits. It should also **incorporate crime and mental health themes** to boost support among key audiences, such as younger, lower income, and small city influencers.



# Key takeaways

- There is solid agreement with the broad brushstrokes of public health’s “agenda,” especially with **increasing access to healthy food, guaranteeing a livable wage, and building more affordable housing** – and the implications these changes could have on a city’s health.
- Policy influencers **care about their city government addressing health disparities**, especially with “lower-income people.” Traditional allies of public health, such as liberal Democrats and Black influencers, are more likely to prioritize addressing racial health equity.
  - The best case for addressing racial health disparities *across* audiences is an **empowerment message that emphasizes it is a human-made problem** and people can fix it.





# Next steps

- **Further develop messaging recommendations**, including sample language.
- **Disseminate messaging recommendations** (Sept./Oct.).
  - Messaging toolkits for public health professionals
  - Webinar
- **Pursue further messaging research.**



# Acknowledgments



## Funding

## Research & messaging support



**Subscribe to receive  
our messaging  
document**

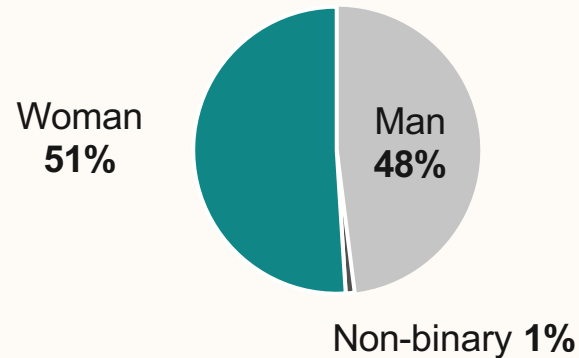


**[egreen@bigcitieshealth.org](mailto:egreen@bigcitieshealth.org)**

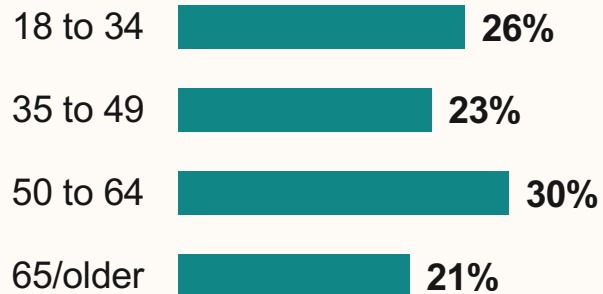


# Profile of urban policy influencers

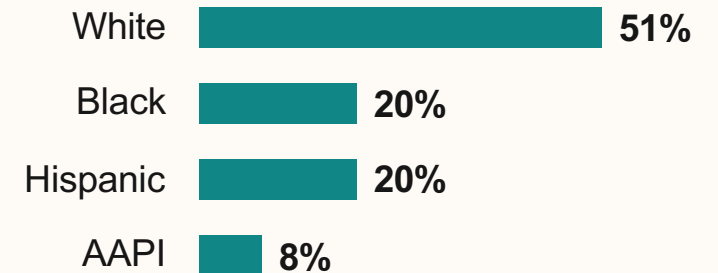
## Gender



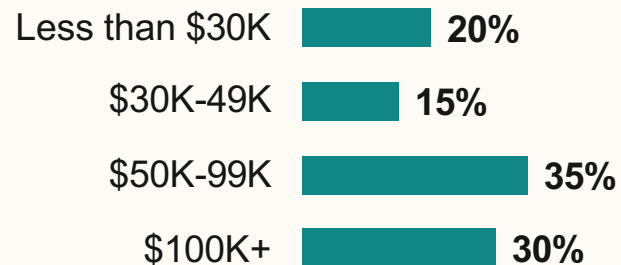
## Age



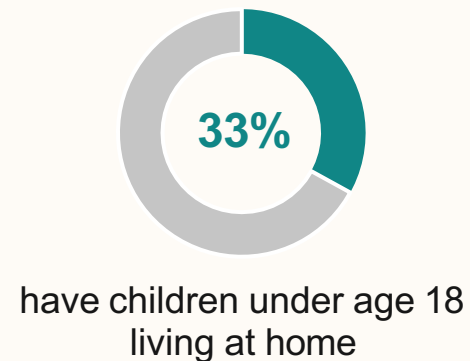
## Race



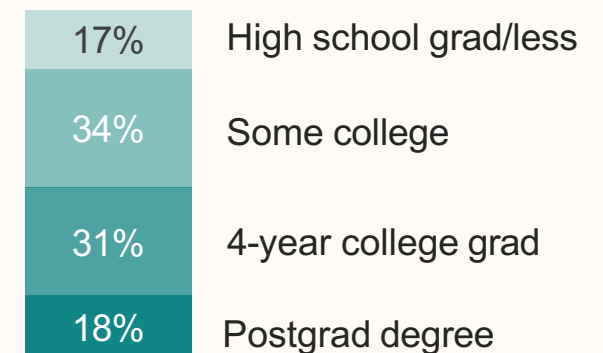
## Income



## Parents

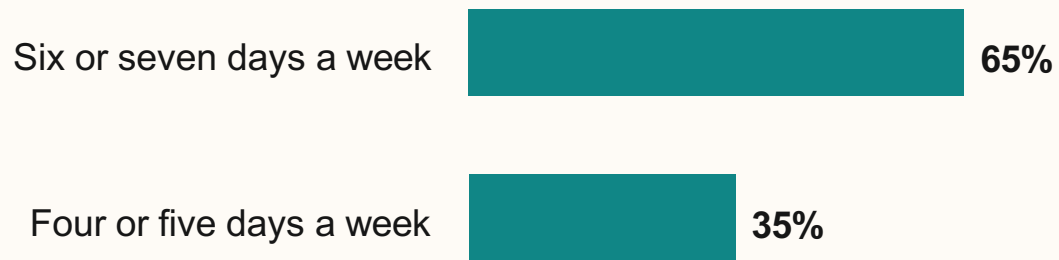


## Education

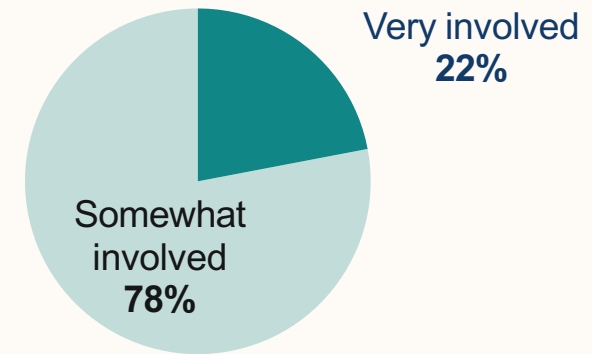


# Engagement levels & political affiliation

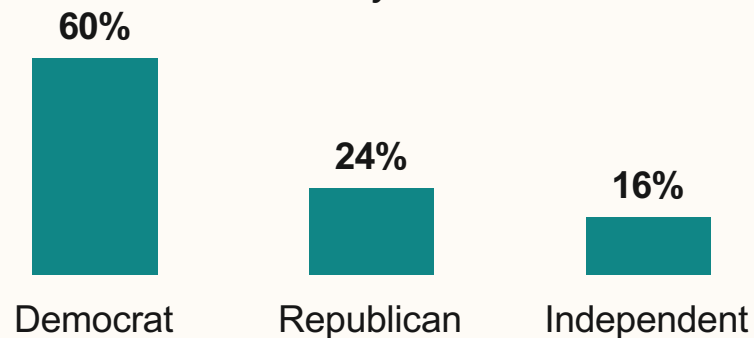
*Read/Listen to News*



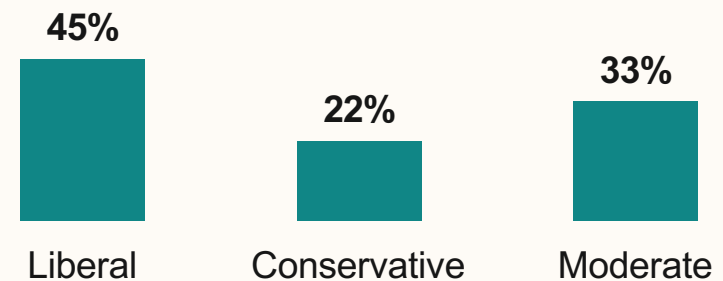
*Involvement in Issues*



*Party ID*



*Ideology*



# Prior research on framing

- **RWJF's sample message:** We all have dreams for ourselves and our families. But we don't all have the same opportunities to make those dreams come true. Laws and social practices place more value on some lives than others, based on race and class. Our new report shares how leaders at the forefront of change—a cultural anthropologist, members of the Navajo Nation, a nonprofit leader from the Philippines, and more—are advancing practices, based in wisdom and tradition, to create a better future for everyone's children and grand children.

shared,  
values-based  
ideal

problem  
statement  
rooted in  
specific place

call to  
action/unity  
statement



# 1 messaging size does not fit all

## Call to action from Network for Public Health Law

*Fighting for Public Health* report (Sept. 2022)

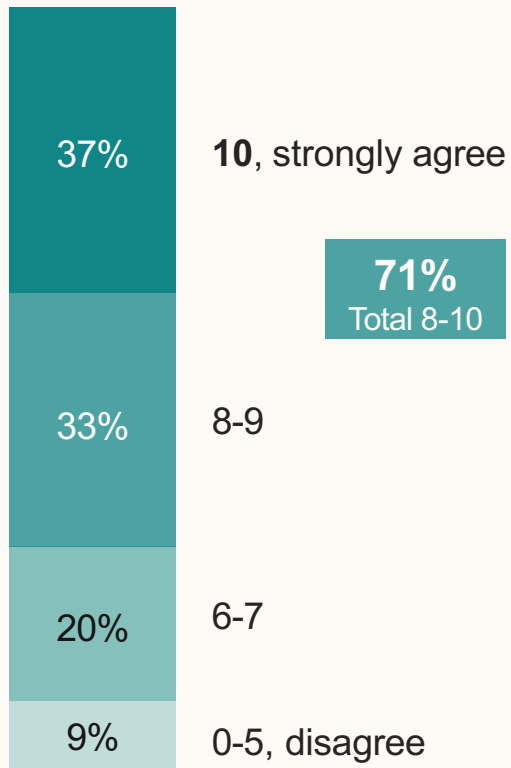


Excellent work has been done ... to shift the framing and language of public health, but advocacy messages still need to be tailored to resonate with different audiences.... One size does not fit all, or even most. Especially in the current polarized political environment, **crafting advocacy that reaches blue, red, and purple audiences is vital.**

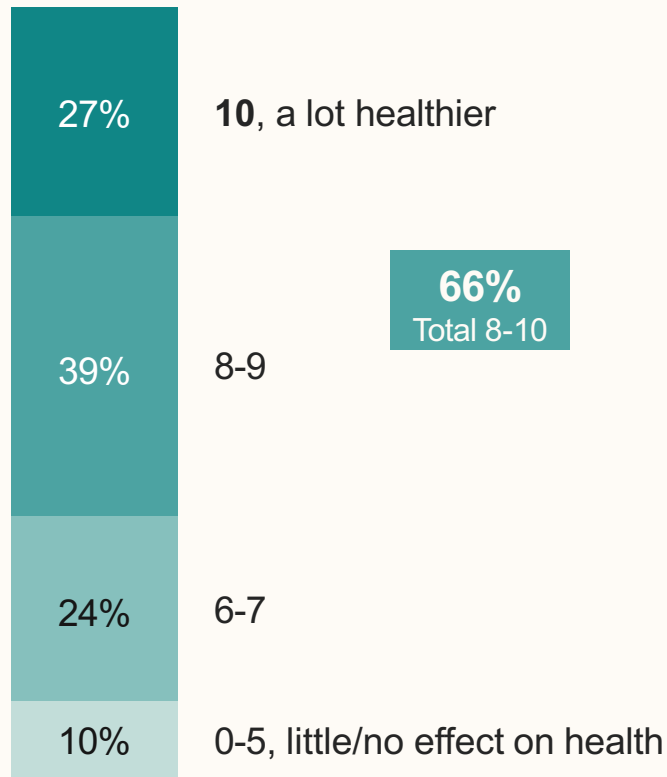


# Policy influencers solidly endorse the Urban Health Agenda.

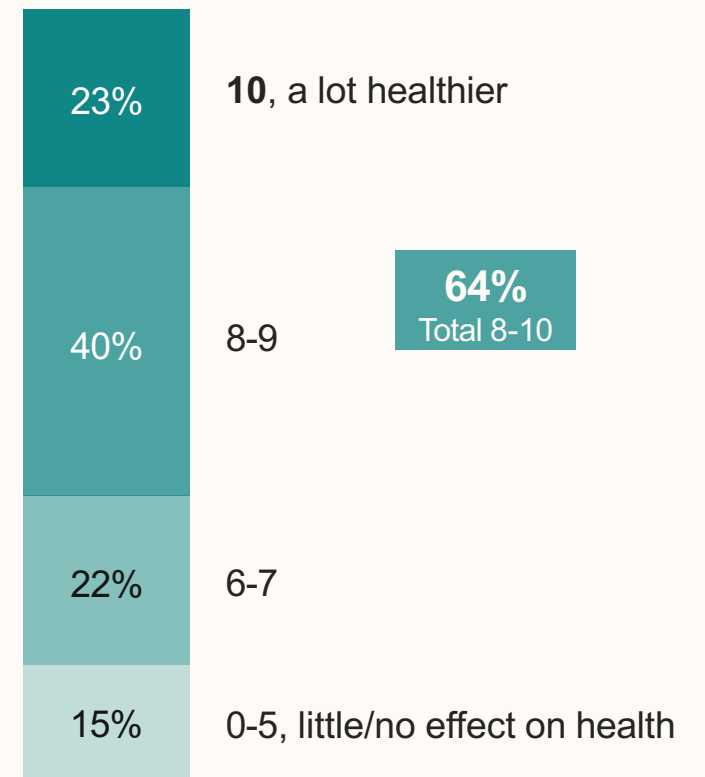
*Agreement with the statement*



*If ALL steps taken in statement, effect on city's residents' health overall*



*If ALL steps taken in statement, effect on people who live in YOUR neighborhood*



For each question, respondents were asked to rate their answer on a scale from 0 to 10.

# We conducted a split-sample experiment to test the value of making crime and mental health part of the public health narrative.

## *One third saw:* “Clean” Version

We all must take responsibility for our own health, but there are some things we simply cannot do on our own. We have to exercise, but we need places to do it. We have to eat healthy food, but we need places to buy it. We have to teach our children healthy habits, but we need high-quality childcare and schools to help with that teaching. We as individuals can't build parks, bring in grocery stores, or make childcare affordable ourselves--we need [CITY] leaders to do these things. Once these things are available, people will be empowered to take control of their health.

## *One third saw:* Crime Version

We all must take responsibility for our own health, but there are some things we simply cannot do on our own. We have to exercise, but we need safe places to do it. We have to eat healthy food, but we need places to buy it. We have to teach our children healthy habits, but we need high-quality childcare and safe schools to help with that teaching. **We have to feel safe on our streets and in our neighborhoods.** We as individuals can't build parks, bring in grocery stores, make childcare affordable, or **make our streets safer ourselves**—we need [CITY] leaders to do these things. Once these things are available, people will be empowered to take control of their health.

## *One third saw:* Mental Health Version

We all must take responsibility for our own health, but there are some things we simply cannot do on our own. We have to exercise, but we need places to do it. We have to eat healthy food, but we need places to buy it. We have to teach our children healthy habits, but we need high-quality childcare and schools to help with that teaching. **These things affect our stress levels and mental health as much as our physical health.** We as individuals can't build parks, bring in grocery stores, or make childcare affordable ourselves--we need [CITY] leaders to do these things. Once these things are available, **people will have lower stress levels** and will be empowered to take control of their health.

# “Crime” and “mental health” framing boost persuasiveness among key audiences, underscoring the value of citing these themes in public health messaging.

*This is a VERY CONVINCING REASON for city leaders to invest in public health:*

|                        | “Clean” Version % | Crime Version % | Mental Health Version % |
|------------------------|-------------------|-----------------|-------------------------|
| All policy influencers | 44                | 44              | 43                      |
| Movers                 | 56                | 36              | 57                      |
| Age 18-49              | 44                | 41              | <b>49</b>               |
| Age 50+                | 45                | <b>48</b>       | 36                      |
| Non-college            | 41                | <b>49</b>       | 45                      |
| College                | 48                | 40              | 41                      |
| Less than \$50k        | 47                | <b>53</b>       | 39                      |
| \$50k or more          | 43                | 40              | <b>45</b>               |
| Rent                   | 48                | 42              | 40                      |
| Own                    | 40                | <b>47</b>       | 45                      |
| NYC/LA/CHI/PHL         | 38                | 34              | <b>49</b>               |
| City Pop. 800K-1M      | 56                | 45              | 38                      |
| City Pop. 500K-800K    | 43                | <b>51</b>       | 40                      |
| City Pop. <500K        | 39                | <b>48</b>       | 44                      |